

**HUMBOLDT GENERAL HOSPITAL**

**DISTRICT BOARD OF TRUSTEES**

**REGULAR BOARD MEETING**

**Tuesday**

**JULY 24, 2018**

**5:30 P.M.**

**SARAH WINNEMUCCA CONFERENCE**  
**ROOM**

JoAnn Casalez - Chairman  
Michelle Miller – Secretary  
Bill Hammargren – Member  
Jennifer Hood - Member  
Richard Cook - Member  
Ken Tipton - Member-Humboldt  
County Commissioner

**HUMBOLDT GENERAL HOSPITAL**  
**118 EAST HASKELL STREET**  
**WINNEMUCCA, NEVADA 89445**

**DISTRICT BOARD OF TRUSTEES MEETING AGENDA**

**MEETING DATE:** Tuesday July 24, 2018  
**MEETING TIME:** 5:30 pm  
**MEETING PLACE:** Sarah Winnemucca Conference Room  
Humboldt General Hospital  
118 E Haskell St, Winnemucca, Nevada  
**PLACES POSTED:** in Winnemucca, Nevada at:  
Humboldt General Hospital, 118 E Haskell Street  
Humboldt County Courthouse, 50 W Fifth Street  
Winnemucca City Hall, 90 W Fourth Street  
Humboldt County Library, 85 E Fifth Street  
United States Post Office, 850 Hanson Street  
[www.hghospital.org](http://www.hghospital.org) <https://notice.nv.gov>  
**PERSON POSTING:** Alicia Wogan

**A. CALL TO ORDER**

**B. PUBLIC COMMENT**

(This agenda item is designated to give the general public the opportunity to address the Hospital Board. No action may be taken upon a matter raised under this section until it is placed on an agenda for action. Public comment is generally limited to three (3) minutes per person.)

**C. MEDICAL STAFF-HOSPITAL DEPARTMENT REPORTS**

(These agenda items are designated to give the opportunity to report and update the Hospital Board on each group or department listed. No action may be taken upon a matter raised under this section until it is placed on an agenda for action.)

1. Medical Staff report
2. EMS Department report
3. Administration Department report
  - a) QA report
  - b) Revenue Cycle report
  - c) Mental Health update
  - d) Community Giving Committee update
  - e) Strategic quarterly report
  - f) HR policy on evaluations

**D. CONSENT AGENDA**

(The Board is expected to review, discuss and take action on this agenda item.)

1. Board meeting minutes May 29, 2018 and June 26, 2018
2. Medical Staff applications for appointments, reappointments, provisional and temporary privileges for: Melvin Christian, CRNA, Allied Health-Anesthesia; Kyle Hirsh, D.O., Associate Staff-Hospitalist; Cedric Davis, M.D., Associate Staff-Hospitalist; Vincent Lombardi, M.D., Consulting Staff-Teleradiology; Steven Archibald, M.D., Consulting Staff-Teleradiology; and, Stephen Fox, M.D., Consulting Staff-Teleradiology.

**E. FINANCIAL REPORTS**

(The Board is expected to review, discuss and take action on this agenda item.)

1. Warrants disbursed - Monthly expenditures
2. Hospital Utilization report

# DISTRICT BOARD OF TRUSTEES MEETING AGENDA

July 24, 2018

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## **F. BUSINESS ITEMS-OTHER REPORTS**

(The agenda items in this section are for discussion and for possible action. The action may consist of approval, disapproval, acceptance, rejection, authorization, adoption, review, recommendation, referral to staff, or any other action as appropriate. The items may be heard in any order and at any time unless a time is specified; two or more items may be combined for consideration; an item may be removed from the agenda; or, discussion relating to an item may be delayed at any time.)

1. Board of Trustees Administration / election of board chairman and board secretary / Board
2. Hospital Administration / proposal and terms and conditions for office space lease for Bradford Granath, M.D. / Administrator
3. Hospital Administration / Nevada Division of Health Care Financing and Policy re-validation application requirements for HGH to maintain provider privileges to participate in the Nevada Medicaid program / Administrator-CFO-Chairman

## **G. TRUSTEE COMMENTS-STAFF REPORTS**

(This period is designated for receiving reports, information, department updates, board and committee updates and proposals by the board, administrator, chief financial officer, human resources director, director of nurses, and other staff upon request. No action may be taken upon a matter raised under this section until it is placed on an agenda for action.)

## **H. PUBLIC COMMENT**

(This agenda item is designated to give the general public an opportunity to address the Hospital Board. No action may be taken upon a matter raised under this section until it is placed on an agenda for action. Public comment is generally limited to three (3) minutes per person.)

Notice: The Executive Assistant at the Administrator's Office located at Humboldt General Hospital, 118 E. Haskell Street, Winnemucca, Nevada, telephone number 775-623-5222 extension 1123, is the designated person from whom a member of the public may request the supporting material for the meeting and the Administrator's Office is the location where the supporting material is available to the public.

Notice: By law a public body may receive information from legal counsel regarding potential or existing litigation involving a matter over which the public body has supervision, control, jurisdiction, or advisory power and such gathering does not constitute a meeting of the public body.

Notice: Members of the public who are disabled and require special assistance or accommodations at the meeting are requested to notify in writing the Executive Assistant at the Administrator's Office located at Humboldt General Hospital, 118 E. Haskell Street, Winnemucca, Nevada 89445, or by telephoning 775-623-5222 extension 1123, at least one (1) business day in advance of the meeting.

# HGH Clinical Dashboard

2018

Patient Safety Quality Measures	Mar-18	Previous Quarter	Year to Date	Benchmark
<b>MBQIP - REPORTED Quarterly</b>	<b>4Q17</b>	<b>3Q17</b>		
Aspirin at Arrival	100%	D/E	D/E	100%
Median time to ECG	7 min	D/E	12 min	15 minutes
Median time to pain mgmt for long bone fracture	54 min	58 min	62 min	54 minutes
Influenza immunization - patients	94%	D/E		77%
Median time from arrival to D/C for ED patients	134 min	111 min	116 min	122 minutes
Median time from ED arrival to provider contact	31 min	32 min	29 min	25 minutes
Median time from ED arrival to acute admit	237 min	260 min	251 min	237 minutes
Admit decision time to ED departure to acute	97 min	111 min	100 min	55 minutes
	<b>1Q18</b>	<b>4Q17</b>		
Emergency Department Transfer Communication	93%	91%		81%

## LiCON Clinical Quality Indicators

Weight of pediatric ED patients in Kg- <b>RETIRED</b>	97.0%	98%	98%	92%
Age appropriate vital signs w/l 20 minutes of discharge from ED	97%	96%	98%	92%
Phys compliance with Opioid Prescribing Requirement in ED	35%	N/A	35%	92%
ED Physician Response Time	92%	97%	96%	92%
Sentinel Events	0%	0%	0%	0%
Patient Perspective	May-18	Previous Quarter	Year to Date	Benchmark

## Satisfaction Surveys:

Emergency Department	40.00%	37.90%		57%
Rural Health Clinic	79.00%	77.30%		84%
Outpatient Services	68.00%	68.80%		79%
Inpatient	63.00%	70.10%		73%
Outpatient Surgery	91.00%	87.50%		88%

Infection Control	May-18	Previous Month	Year to Date	Benchmark
Hospital Acquired Infections	0%	0%	0%	0%
Surgical Site Infections	0%	0%	0%	0%
Handwashing Surveillance	91%	85%	72%	90%



**HUMBOLDT GENERAL HOSPITAL**

118 E. Haskell Street ■ Winnemucca, Nevada 89445  
Phone 775.623.5222 ■ Fax 775.623.5904

# Memorandum

To: Hospital Board of Trustees

From: L. Byron Perkinson M.D.

Date: July 16, 2018

Re: Appointments/Reappointments

At the July 11, 2018 Medical Staff meeting, we approved the following applications:

Appointment:

- Melvin Christian, CRNA                      Allied Health- Anesthesia
- Kyle Hirsh, D.O.                              Associate Staff- Hospitalist
- Cedric Davis, M.D.                          Associate Staff- Hospitalist

Reappointments:

- Vincent Lombardi, M.D.                      Consulting Staff- Teleradiology
- Steven Archibald, M.D.                      Consulting Staff- Teleradiology
- Stephen Fox, M.D.                              Consulting Staff- Teleradiology

The Medical Staff recommends your final approval of these applications listed

Thank You,

**HUMBOLDT GENERAL HOSPITAL  
DISTRICT BOARD OF TRUSTEES  
MAY 29, 2018 MEETING  
SARAH WINNEMUCCA CONFERENCE ROOM**

**BOARD PRESENT:**

JoAnn Casalez, Chairman  
Michelle Miller, Secretary  
Bill Hammargren, Member  
Jennifer Hood, Member  
Richard Cook, Member  
Ken Tipton, County Comm. Member

Kent Maher, Legal Counsel

**BOARD ABSENT:**

None

**MEDICAL STAFF PRESENT:**

B. Leonard Perkinson, M.D.

**GUESTS:**

Judy Adams (Auxiliary Member), Susan Rorex (Auxiliary Member), Joel Murphy, Lewis Trout, Ashley Maden (Humboldt Sun), Millie Custer, Nicole Maher (Public Relations Director) and Gene Hunt.

**CALL TO ORDER:**

Board chairman Casalez called the May 29, 2018 board meeting to order at 5:30 p.m.

**PUBLIC COMMENT:**

There was no public comment.

**MEDICAL STAFF REPORT:**

Dr. Perkinson stated there was no medical staff meeting last month due to multiple staff being absent, but they are continuing to look at processes including the bylaws which are currently being reviewed. Chairman Casalez commented that she was previously invited to a medical staff meeting. Perkinson noted board members are welcome to attend on the second Wednesday of each month. Casalez stated she will coordinate in an attempt to have a board member attend.

**EMS UPDATE:**

There was no report.

**ADMINISTRATION REPORT:**

Quality Manager Andre reviewed the clinical dashboard. Preparations are underway for the critical access survey; the readiness book and welcome book have been prepared.

**STAFF PRESENT:**

Arthur Frable, CEO  
Sandi Lehman, CFO  
Darlene Bryan, DON  
Sean Burke, EMS Director  
Rose Green, HR Director  
Lisa Andre, Quality Director  
Mike Bell, IT Director  
Theresa Bell, Materials Management Manager  
Alicia Wogan, Executive Assistant  
Duane Grannis, Maintenance  
Anthony Pasquale, EMS  
Jayme Gabiola, MM

Administrator Frable commented on the February discussion of the strategic plan, indicating the goals were intentionally broad; however, the plan contains many specific goals that will be included for financial and quality of care improvements. Frable stated his goal is to make sure the strategic plan is a working, realistic document. The first quarterly update is in July 2018. The primary goal is to restore the community and board trust in hospital administration and ensure accuracy and transparency. Other more immediate objectives include billing improvements, patients seeing a provider more timely, and work on revenues and expenses. The Nurse Health Line should be operational by June 15. Other goals are to increase mental health services, and encourage staff certifications and awards. Board member Miller stated one thing that was talked about in the strategic meeting is billing issues, and the software contract will be considered next April; she would like to see the plan focus on billing with monthly updates of the goals and the progress. Board chairman Casalez suggested the board visions and CEO sustainability goals be discussed at each monthly meeting. Frable commented on delinquent staff evaluations. A sheet was distributed by HR Director Green and she advised the total employee count is 234 and there are 43 evaluations not completed (18%). Casalez asked how far back they are. Frable stated the outstanding evaluations will be completed the first of July. Green stated her plan is to track the evaluations. The majority of departments maintain current performance evaluations, but there are a handful of departments that are behind. The managers are aware of the need to be current. Green described the evaluation process and stated more training may be needed for the management portion of Ninth Brain. Board member Hammargren stated he brought up the evaluation issue a year ago and his opinion employees should not have to remind HR or a manager of their evaluation. Board member Hood stated the people who have come to her are unsure of the processes after there has been no satisfaction with the manager. Green advised that employees are generally not comfortable speaking with the manager and often contact Green and she, in turn, will contact the manager. Miller commented that when the employee has to ask about their evaluation, it makes them feel unvalued. Casalez noted that paying the employee retroactive may result in a cost penalty because of the way taxes are paid. The policy needs to address accountability of the manager and the staff above the manager. Casalez stated 43 outstanding evaluations are unacceptable. Frable stated they will be caught up by July 1, 2018. Miller would like to see accountability in the policy for managers, HR and the CEO. Hammargren stated he would like to see two policies, one for managers and the other for how raises will be handled.

Administrator Frable stated he signed a contract with a recruiting firm regarding a controller. There will be an interview this weekend. CFO Lehman provided information about the interviewee. Frable stated he feels one of the problems is the position is being advertised as a controller, possibly advertising as assistant CFO may help in filling the position. Casalez stated if this recruitment doesn't work out, the controller position should be closed and the recruiting should start over for an assistant CFO position.

**CONSENT AGENDA:**

Motion by board member Hammargren and second by board member Hood to approve the April 19, 2018 and April 24, 2018 board meeting minutes. Motion carried unanimously.

**FINANCIAL REPORTS:**

CFO Lehman presented the April 2018 financial reports. Lehman commented on the Buckhead Capital Investment program status.

Motion by board member Hood and second by board member Hammargren to approve the April 2018 financial reports as presented, which includes the utilization reports. Motion carried unanimously.

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## **BUSINESS ITEMS-OTHER REPORTS:**

### **1. Hospital Administration-Budget / public hearing / fiscal year 2018-2019 tentative budget and any amendments to the budget / approval and submission of fiscal year 2018-2019 final budget / Board-Administration**

Board member Miller asked how long the bad debt for Dr. McIntyre will appear on the report. CFO Lehman advised until payments are no longer accepted. Miller inquired about a public information officer. Administrator Frable stated he is not in favor of it, but has not yet had the chance to speak with Chairman Casalez about it. Miller inquired about improved revenue capture. Lehman explained. There was discussion on the Patient Access staff, Great Basin College donation and the Barracuda process. Lehman went over a summary of changes to the tentative budget made since April.

Board chairman Casalez asked for public comment. There was no public comment.

Motion by board member Tipton and second by board member Hammargren to approve the fiscal year 2018-2019 tentative budget with changes as proposed and to adopt it as the final budget. Motion carried unanimously.

### **2. Hospital Administration-Pharmacy / proposal to enter into Public Health Service Act Section 340B drug pricing program and approve proposed agreement for the services of a third party administrator for the program / Administrator-Pharmacy Manager**

Administrator Frable stated that the CFO, Pharmacy Manager and he have interviewed three companies to provide third party administrative services for the 340B program. They recommend entering into an agreement with Cirrus Pharmacy Services; the reasons were explained. The form of the contract has been reviewed by legal counsel. Pharmacy Manager Simsek commented on how the program works. Frable stated that the service provider agreements must be in place by July to begin the program in October.

Motion by board member Hammargren and second by board member Cook to authorize moving forward with Cirrus Pharmacy Services for the 340B drug pricing program as presented. Motion carried unanimously.

### **3. Hospital Administration-Ambulance / proposal to enter into an agreement with Crowd RX for EMS to provide ambulance services for the Burning Man event / Administrator-EMS Chief**

EMS Chief Burke commented on the contract in the packet. Legal Counsel Maher has reviewed the contract and requested changes which were agreed upon by Burning Man. EMS will provide the ambulance services, radiology machine and a radiologist. There will be a maximum of eight ambulances and an ALS crew during the peak period. The compensation to the district is \$107,000. Maher spoke about the three year contract term and the renewal provisions. There was further discussion of the compensation, staffing and equipment.

Motion by board member Hammargren and second by board member Cook to authorize entering into an agreement with Crowd RX for ambulance services to Burning Man with the changes as presented. Motion carried unanimously.

### **4. Hospital Administration-Ambulance / proposal to approve an agreement with MedX AirOne for communication center services / Administrator-EMS Chief**

Administrator Frable stated this started with a MedX AirOne request to expand service to other areas which will increase the numbers and require more qualified personnel to staff the communication center. EMS Chief Burke advised that they are looking to change the reimbursement method for communication center



staffing. Currently, the district is reimbursed per each HGH flight that is dispatched. MedX AirOne has expanded and dispatching of other flights will occur which will necessitate enhancement of staff training and additional staff. Administration would like to shift the dispatch staffing cost to MedX AirOne. Frable stated the communication center will still do some work for HGH, and HGH will pay for that portion. Board chairman Casalez said she is excited with the change and feels good about the relationship with MedX AirOne. Frable stated HGH will likely shift back to an auto attend telephone system with enhanced menus. Board member Hammargren thanked everyone for their efforts.

Motion by board member Miller and second by board member Hammargren to authorize administration to proceed with the agreement as explained. Motion carried unanimously.

**5. Hospital Administration / letter from MedX AirOne and Hospital regarding air ambulance services for Humboldt County residents / Board**

Board member Hammargren suggested that Joel Hochhalter with MedX AirOne send out the letter MedX prepared to explain their services to the community (without HGH being a signatory to the letter) and that Public Relations Director Maher put information on social media that HGH worked with the emergency medical services consortium to make the air ambulance service possible. No action was taken.

**6. Hospital Administration / policy and procedure for determining and making contributions which benefit employees and employee activities, including Employee Committee contributions / Board**

Board chairman Casalez stated she added this item to the agenda to address miscommunication regarding the Employee Committee contributions, which she feels HGH should continue to match. Board member Hammargren said he is frustrated that there is focus on small items when there are bigger problems that need to be looked at. He wants management to deal with the continuing bigger problems before dealing with the smaller matters. Casalez appointed board member Hood to chair a committee, she suggests five persons, to consider contributions and asked Public Relations Director Maher to solicit community volunteers through the hospital bulletin. Casalez suggested Maher and an employee committee member should be on the committee. No action was taken.

Casalez commented on the Great Basin College solicitation of one million dollars and suggested a special meeting be held on June 11, 2018 to discuss.

**7. Hospital Administration / policy and procedure for determining and making donations to outside (non-hospital related) organizations and events / Board**

Casalez said she will appoint a committee to come up with dates for the donations to the community. Administrator Frable gave information on prior donations. No action was taken.

**TRUSTEE COMMENTS-STAFF REPORTS:**

Board member Cook said he has obtained samples of board bylaws and suggested all board members have input on the bylaws. Cook suggested following the current bylaws particularly in regard to election of officers. Board member Hammargren stated a committee was assigned by the chairman and Cook was to share the information with the committee; Hammargren has not received any information and asked that it be shared. Hammargren noted that he inquired in January about elections and was advised they were not mandatory. Legal Counsel Maher read from the bylaws and confirmed annual elections are not mandatory. Casalez said it is understood there was no bylaws violation, but elections can be on the agenda. Casalez suggested Cook and Hammargren go through the examples of bylaws and narrow things down so when the remaining board gets involved there will be one meeting to discuss the proposals rather than several meetings. Casalez asked Frable to join Hammargren and Cook. Maher suggested they choose what they like

out of each set of bylaws and bring the information to the board. Dr. Perkinson offered suggestions from the medical staff experience. Quality Service Manager Andre offered information on things to consider.

Board member Miller stated she won't be at the June Board meeting. Miller wants to move forward with staff training on the billing software. Miller noted the deadline for the Great Basin College donation is July 2019, not July 2018. Board member Casalez said she will confirm the deadline with Great Basin College.

Board member Hood stated she has been working on mental health matters and talking with various people trying to raise awareness. She hopes to have a committee developed to look at the mental health laws and perhaps consider future goals for the hospital.

**PUBLIC COMMENT:**

Joel Murphy stated the board is doing a great job. Murphy suggested small items are often times as important as large items. Murphy affirmed that evaluations are important to employees and if more training for managers is needed then the training should be provided.

Lewis Trout commended board member Hammargren for his comments on evaluations and offered his opinion on manager evaluations having an incentive for completing employee evaluations. Trout commented on the Humboldt County procedure for donation applications.

Director of Nursing Bryan said she is impressed with services of Dr. Beckman and his staff and his treatment of patients. Bryan thanked the board for his appointment.

Board chairman Casalez adjourned the May 29, 2018 meeting of the Humboldt County Hospital District Board of Trustees at 7:51 p.m.

**APPROVED:**

**ATTEST:**

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JoAnn Casalez, Board Chairman

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Alicia Wogan, Administrative Assistant

**HUMBOLDT GENERAL HOSPITAL  
DISTRICT BOARD OF TRUSTEES  
JUNE 26, 2018 MEETING  
SARAH WINNEMUCCA CONFERENCE ROOM**

**BOARD PRESENT:**

Bill Hammargren, Member  
Jennifer Hood, Member  
Richard Cook, Member  
Ken Tipton, County Comm. Member

Kent Maher, Legal Counsel

**BOARD ABSENT:**

JoAnn Casalez, Chairman  
Michelle Miller, Secretary

**MEDICAL STAFF PRESENT:**

Brad Granath, M.D.

**GUESTS:**

Judy Adams (Auxiliary Member), Mille Custer, Joel Hochhalter (MedX AirOne), Robin Granath, David Masum, Joel Murphy, Melissa Murphy, Nicole Maher (Public Relations Director), Lewis Trout, Chrissy Hunt and Gene Hunt.

**CALL TO ORDER:**

Board member Hammargren called the June 26, 2018 board meeting to order at 5:30 p.m.

**PUBLIC COMMENT:**

There was no public comment.

**MEDICAL STAFF REPORT:**

Dr. Granath stated the hospital is working well and the physicians have been working tirelessly to provide excellent care for patients.

**CONSENT AGENDA:**

Motion by board member Tipton and second by board member Cook to approve the medical staff appointments and reappointments. Motion carried unanimously.

**FINANCIAL REPORTS:**

CFO Lehman presented the May 2018 financial reports.

Motion by board member Hood and second by board member Cook to approve the May 2018 financial reports as presented, which includes the utilization reports. Motion carried unanimously.

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**BUSINESS ITEMS-OTHER REPORTS:**

**1. Hospital Administration-Emergency Medical Services / proposal to enter into an agreement and proposed terms and conditions of the agreement with MedX AirOne for emergency air medical transport services for five year period / Administrator-EMS Chief**

Board member Hammargren stated he has brought up the communication center services at previous meetings and advised that he and Administrator Frable have spoken with Joel Hochhalter, MedX AirOne principal, regarding the MedX AirOne contract. MedX has agreed to pay for a portion of the staffing for the communication center. Frable said he provided summary notes to the board of the proposed contract revisions, which consists of two items, that is, the communication center costs and the flight crew costs. MedX will be invoiced monthly for the actual costs for the communication center staff and the flight crew, with an adjustment for the HGH use of the communications center. Frable feels it is a very equitable arrangement.

Motion by board member Cook and second by board member Hood to approve amendments to the MedX AirOne contract as presented effective July 1, 2018 for a five year term and authorize the Chairman to sign. Motion carried unanimously.

**2. Hospital Administration-Pharmacy / Public Health Service Act Section 340B drug pricing program / proposed terms and conditions of agreement with Cirrus Pharmacy Systems, Inc., for providing third party administrator services for the program / proposed terms and conditions of pharmacy services agreements with Walmart, Inc., Ridley's and Olsen's Drug for purchasing and dispensing pharmacy products through the program / Administrator-Pharmacy Manager**

Administrator Frable stated last month the third party administrator for the 340B program was approved but the pharmacy services provider agreements were not included in the discussion. There are two pharmacy service provider agreements, one for Walmart, Inc. (they only accept certain terms) and another for use with Ridley's and Olsen's Drug. A third party administrator is used to make sure the program, the accountability and the payments go smoothly and in accordance with the applicable rules. Frable briefly explained the program.

Motion by board member Cook and second by board member Hood to approve the third party administrator services agreement with Cirrus Pharmacy Systems, Inc. as presented, and the pharmacy services provider agreements with Walmart, Inc., Ridley's and Olsen's Drug for the 340B program as explained with authorization for administration to negotiate pricing with the services providers. Motion carried unanimously.

**TRUSTEE COMMENTS-STAFF REPORTS:**

Board member Hood stated she was appointed to establish a gift giving board and she is excited with the prospects. Nicole Maher, Community Relations, will be Hood's co-chair. Maher stated the official name is Humboldt General Hospital Community Giving Committee; members include Darlene Bryan, Mike Bell, Madison Waldie, JoAnn Casalez, Jennifer Hood and Nicole Maher. The first meeting is scheduled for the second week in July. They are currently working on a draft mission statement and have requested policies that others in the community use. The committee effort will be to show the community that the hospital organization truly does care and that they have a competent, passionate staff. Hood has asked to have time on next month's agenda for an update; they are working to have the Legacy Fund present what they do.

Board member Hammargren stated at 6:15 p.m. the graduation for the Family Medicine Residency Program will be held.

Administrator Frable commented that Robin Gillis, the skilled nursing facilities manager, advised that the HGH long term care facility again received a five star rating.

**PUBLIC COMMENT:**

There was no public comment.

Board member Hammargren adjourned the June 26, 2018 meeting of the Humboldt County Hospital District Board of Trustees at 5:56 p.m.

**APPROVED:**

**ATTEST:**

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JoAnn Casalez, Board Chairman

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Alicia Wogan, Administrative Assistant